

Operating Cost Analysis
Fiscal Year Ended June 30, 2025

ABC BOARD	Stores	Gross Sales	Gross Profit On Sales	Op Exp Less Depr	Cost Ratio	Daily Cost Per Store
Alamance Municipal	5	22,981,995	5,583,191	4,497,971	0.81	2,902
Albemarle	1	5,938,945	1,431,516	814,900	0.57	2,629
Alexander County	1	1,473,132	389,500	276,054	0.71	890
Andrews	1	1,323,721	319,371	236,718	0.74	764
Angier	1	4,116,831	957,317	666,176	0.70	2,149
Asheboro	1	5,826,193	1,477,783	713,110	0.48	2,300
Asheville	9	47,692,592	11,962,874	7,430,651	0.62	2,663
Beaufort County	6	8,509,723	2,155,498	1,644,987	0.76	884
Belmont	1	6,032,754	1,476,721	978,395	0.66	3,156
Belville	2	7,454,103	1,873,763	902,335	0.48	1,455
Bertie County	1	1,349,315	309,868	230,467	0.74	743
Bessemer City	1	887,956	217,091	174,315	0.80	562
Black Mountain	1	2,995,590	751,900	516,137	0.69	1,665
Blowing Rock	1	2,907,472	741,595	443,471	0.60	1,431
Blue Ridge	4	13,752,488	3,417,321	2,300,114	0.67	1,855
Boiling Spring Lakes	1	2,143,368	516,029	487,455	0.94	1,572
Boone	1	8,624,724	2,077,251	1,167,471	0.56	3,766
Brevard	2	6,450,492	1,506,062	1,168,894	0.78	1,885
Brunswick	1	626,593	159,029	124,000	0.78	400
Brunswick County	2	6,656,201	1,688,026	1,180,398	0.70	1,904
Bryson City	1	2,744,708	675,511	504,061	0.75	1,626
Bunn	1	1,529,426	363,452	239,564	0.66	773
Burnsville	1	2,096,692	536,679	369,948	0.69	1,193
Calabash	1	3,321,090	817,843	410,684	0.50	1,325
Camden County	2	2,943,346	762,413	501,751	0.66	809
Canton	1	561,422	-3,760	272,524	N/A	879
Carteret County	6	24,947,071	6,224,236	2,829,050	0.45	1,521
Caswell County	4	3,226,210	784,489	662,930	0.85	535
Catawba County	11	31,256,520	7,816,120	5,419,923	0.69	1,589
Chatham County	4	8,538,093	2,130,588	1,838,603	0.86	1,483
Cherryville	1	1,809,979	411,802	319,993	0.78	1,032
Chowan County	1	2,285,096	562,190	453,231	0.81	1,462
Clay County	1	2,622,215	651,371	501,552	0.77	1,618
Clinton	1	3,341,161	800,551	397,794	0.50	1,283
Columbus	1	1,172,279	285,978	239,121	0.84	771
Concord	7	32,490,400	7,699,143	4,003,301	0.52	1,845
Cramerton	2	5,060,099	1,209,455	872,205	0.72	1,407
Craven County	6	17,312,956	4,481,550	3,002,285	0.67	1,614
Cumberland County	9	58,824,990	14,826,293	7,128,740	0.48	2,555
Currituck County	3	9,141,688	2,221,369	1,155,895	0.52	1,243
Dare County	5	24,940,445	6,060,407	2,861,393	0.47	1,846
Davidson County	1	6,308,216	1,485,819	671,185	0.45	2,165
Dobson	1	1,137,697	281,792	216,220	0.77	697

Operating Cost Analysis
Fiscal Year Ended June 30, 2025

ABC BOARD	Stores	Gross Sales	Gross Profit On Sales	Op Exp Less Depr	Cost Ratio	Daily Cost Per Store
Dunn	2	4,362,586	1,054,828	798,572	0.76	1,288
Durham County	10	61,910,665	15,148,392	9,721,068	0.64	3,136
Eden	1	2,670,606	650,105	474,528	0.73	1,531
Edgecombe County	5	7,857,836	1,882,224	1,073,894	0.57	693
Elizabethtown	1	2,432,880	578,302	290,658	0.50	938
Fairmont	1	1,246,034	283,035	263,657	0.93	851
Fletcher	1	4,523,038	1,096,452	600,186	0.55	1,936
Forest City	1	4,387,042	1,245,261	735,093	0.59	2,371
Franklin	1	4,469,251	1,110,435	833,657	0.75	2,689
Franklinton	1	3,021,312	698,036	445,346	0.64	1,437
Gastonia	5	18,479,997	4,402,529	2,690,118	0.61	1,736
Gates County	2	1,334,316	323,886	242,292	0.75	391
Gibsonville	1	2,859,521	692,843	427,528	0.62	1,379
Granite Falls	1	2,012,044	507,980	287,594	0.57	928
Granville County	2	6,804,414	1,649,223	1,216,054	0.74	1,961
Greene County	1	1,666,293	406,902	334,761	0.82	1,080
Greensboro	15	80,819,076	20,287,779	12,919,190	0.64	2,778
Halifax County	5	8,428,656	1,954,681	1,512,975	0.77	976
Hamlet	1	2,026,197	486,572	353,516	0.73	1,140
Hertford	1	2,037,361	375,740	353,114	0.94	1,139
Hertford County	2	3,603,902	863,725	652,718	0.76	1,053
High Country	1	5,328,422	1,308,079	660,858	0.51	2,132
High Point	7	30,960,858	7,859,732	4,888,067	0.62	2,253
Highlands	1	3,258,150	816,449	663,632	0.81	2,141
Hoke County	2	5,280,679	1,351,994	728,945	0.54	1,176
Hyde County	2	1,187,298	298,298	244,289	0.82	394
Indian Trail	2	9,531,297	2,196,311	1,328,267	0.60	2,142
Jackson County	2	7,556,443	1,861,196	924,538	0.50	1,491
Johnston County	9	31,975,235	6,956,841	5,382,062	0.77	1,929
Jones County	2	1,315,018	317,437	217,284	0.68	350
Kenansville	1	946,477	232,265	189,042	0.81	610
Kings Mountain	1	2,965,183	705,427	452,967	0.64	1,461
Lake Lure	1	1,116,736	259,004	229,998	0.89	742
Lake Waccamaw	1	818,163	238,833	163,131	0.68	526
Lenoir City	2	5,513,006	1,371,584	723,763	0.53	1,167
Lenoir County	3	6,993,339	1,680,145	1,005,209	0.60	1,081
Lexington	2	8,830,067	2,142,206	1,396,814	0.65	2,253
Liberty	1	1,637,336	387,241	252,978	0.65	816
Lillington	1	3,230,207	798,069	467,195	0.59	1,507
Lincoln County	3	9,619,853	2,349,052	1,133,730	0.48	1,219
Lincolnton	2	5,218,162	1,249,100	804,398	0.64	1,297
Locust	1	4,293,269	1,064,295	703,486	0.66	2,269
Louisburg	1	2,982,096	717,512	395,440	0.55	1,276

Operating Cost Analysis
Fiscal Year Ended June 30, 2025

ABC BOARD	Stores	Gross Sales	Gross Profit On Sales	Op Exp Less Depr	Cost Ratio	Daily Cost Per Store
Lumberton	2	6,278,228	1,014,078	1,038,419	1.02	1,675
Madison	1	2,617,196	604,273	432,877	0.72	1,396
Maggie Valley	2	4,367,686	1,053,572	748,878	0.71	1,208
Marion	2	4,788,938	1,160,919	744,995	0.64	1,202
Marshville	1	2,178,779	454,232	382,217	0.84	1,233
Martin County	2	3,369,587	804,183	635,939	0.79	1,026
Maxton	1	1,469,443	379,439	346,183	0.91	1,117
Mecklenburg County	29	280,085,705	70,484,112	36,769,797	0.52	4,090
Mocksville Cooleemee	2	3,973,931	965,887	675,896	0.70	1,090
Monroe	1	7,512,633	1,893,527	1,089,899	0.58	3,516
Montgomery	2	2,993,919	751,982	547,545	0.73	883
Moore County	4	20,849,941	4,954,494	2,262,666	0.46	1,825
Mooresville	3	20,799,561	5,092,574	1,720,319	0.34	1,850
Morganton	1	5,831,860	1,611,518	826,150	0.51	2,665
Mount Airy	1	3,778,884	942,973	507,632	0.54	1,638
Mount Holly	1	3,284,245	779,044	470,617	0.60	1,518
Mount Pleasant	1	1,505,863	369,898	422,232	1.14	1,362
Murphy	1	5,176,695	1,255,445	760,899	0.61	2,455
Nash County	8	18,474,310	4,638,200	2,499,027	0.54	1,008
New Hanover County	9	72,611,286	19,119,832	6,988,190	0.37	2,505
Newton Grove	1	893,297	256,202	190,092	0.74	613
North Wilkesboro	1	2,054,889	494,063	541,571	1.10	1,747
Northampton County	4	2,034,243	318,355	374,785	1.18	302
Norwood	1	1,555,344	401,357	330,462	0.82	1,066
Oak Island	1	5,321,882	1,321,666	659,851	0.50	2,129
Ocean Isle Beach	1	4,283,693	1,058,052	586,642	0.55	1,892
Onslow County	6	28,504,948	7,007,212	5,870,132	0.84	3,156
Orange County	9	30,147,876	7,397,051	5,382,049	0.73	1,929
Pamlico County	2	2,406,021	566,161	483,222	0.85	779
Pasquotank County	1	5,484,826	1,346,637	558,848	0.41	1,803
Pembroke	1	2,173,008	527,500	327,435	0.62	1,056
Pender County	4	13,037,000	3,388,279	2,523,365	0.74	2,035
Person County	2	5,946,168	1,445,927	850,546	0.59	1,372
Pilot Mountain	1	2,488,386	617,866	332,920	0.54	1,074
Pitt County	8	34,069,214	8,494,588	5,196,394	0.61	2,095
Pittsboro	2	2,808,862	685,336	438,075	0.64	707
Ramseur	1	1,294,980	336,717	243,137	0.72	784
Randleman	1	3,022,324	748,388	429,398	0.57	1,385
Red Springs	1	1,656,262	412,919	299,758	0.73	967
Reidsville	1	3,592,415	878,563	625,491	0.71	2,018
Rockingham	2	4,101,262	943,402	529,596	0.56	854
Roseboro	1	1,555,456	355,418	254,248	0.72	820
Rowan/Kannapolis	6	23,303,754	5,718,656	4,706,124	0.82	2,530

Operating Cost Analysis
Fiscal Year Ended June 30, 2025

ABC BOARD	Stores	Gross Sales	Gross Profit On Sales	Op Exp Less Depr	Cost Ratio	Daily Cost Per Store
Rowland	1	395,553	98,214	99,646	1.01	321
Rutherfordton	1	2,082,066	428,899	408,286	0.95	1,317
Saint Pauls	1	1,942,782	476,797	370,334	0.78	1,195
Sanford	3	11,819,730	3,006,746	2,587,497	0.86	2,782
Scotland County	1	3,298,838	802,667	484,515	0.60	1,563
Shallotte	1	4,012,914	999,623	552,878	0.55	1,783
Shelby	2	7,306,941	1,733,758	1,240,582	0.72	2,001
Siler City	1	2,598,343	653,420	415,093	0.64	1,339
Southport	1	6,246,980	1,572,623	1,045,257	0.66	3,372
Sparta	1	1,321,130	325,488	232,672	0.71	751
Spruce Pine	1	2,091,467	479,177	326,523	0.68	1,053
Statesville	2	9,895,462	2,398,614	1,483,115	0.62	2,392
Stokes Municipal	1	2,380,650	555,622	394,692	0.71	1,273
Sunset Beach	1	2,929,418	720,168	440,106	0.61	1,420
Tabor City	1	1,522,646	380,349	196,206	0.52	633
Taylorsville	1	676,263	173,925	95,313	0.55	307
Thomasville	1	5,747,021	1,299,721	818,572	0.63	2,641
Triad Municipal	14	66,066,881	16,266,424	8,137,825	0.50	1,875
Troutman	1	3,539,195	859,154	363,406	0.42	1,172
Tryon	1	898,869	241,490	211,735	0.88	683
Tyrrell County	1	1,012,802	255,513	150,476	0.59	485
Valdese	1	2,283,073	579,204	361,375	0.62	1,166
Vance County	1	6,893,888	1,619,168	988,531	0.61	3,189
Wadesboro	1	2,419,443	544,813	547,188	1.00	1,765
Wake County	26	222,276,672	54,483,684	28,868,205	0.53	3,582
Wallace	1	3,022,442	744,690	389,837	0.52	1,258
Warren County	2	4,470,159	1,064,453	691,418	0.65	1,115
Warsaw	2	1,860,256	363,557	389,047	1.07	627
Washington County	1	1,551,037	395,366	278,137	0.70	897
Waxhaw	1	5,860,573	1,421,911	714,221	0.50	2,304
Wayne County	5	16,427,878	4,035,975	2,989,916	0.74	1,929
Waynesville	1	5,572,829	1,382,618	613,652	0.44	1,980
Weaverville	1	5,145,864	1,247,303	675,667	0.54	2,180
West Columbus	1	1,473,649	353,989	270,425	0.76	872
West Jefferson	1	3,493,678	840,852	481,873	0.57	1,554
Whiteville	1	2,553,964	625,186	408,174	0.65	1,317
Wilkesboro	2	4,181,249	978,189	1,113,763	1.14	1,796
Wilson County	5	15,068,108	3,907,209	2,620,453	0.67	1,691
Wingate	1	2,484,268	531,241	431,300	0.81	1,391
Woodfin	1	2,462,846	601,514	522,650	0.87	1,686
Yadkin Valley	1	3,366,440	814,709	400,874	0.49	1,293
Youngsville	2	6,629,406	1,459,177	925,527	0.63	1,493
TOTALS	450	1,893,834,781	466,730,694	276,350,064	0.59	2,000